## ALCON SILVER CORP. ("the Company")

Suite 2102 – 1616 Bayshore Drive, Vancouver British Columbia, Canada V6G 3L1

November 13, 2024

## MANAGEMENT DISCUSSION & ANALYSIS

This management discussion and analysis ("MD&A") should be read in conjunction with the unaudited condensed interim consolidated financial statements for the nine months ended September 30, 2024 and related notes thereto. These condensed interim consolidated financial statements have been prepared in accordance with IFRS Financial Reporting Standards ("IFRS") using Accounting Standards 34 – Interim Financial Reporting ("IAS 34") as issued by the International Accounting Standards Board ("IASB").

The reader should also refer to the audited consolidated financial statements and related notes thereof for the year ended December 31, 2023 ("Financial Statement"), which have been prepared in accordance with IFRS.

All amounts in the financial statements and this discussion and analysis are expressed in Canadian dollars, unless otherwise indicated.

Additional information relating to our company is available on SEDAR+ at www.sedarplus.ca.

## **Initial Public Offering ("IPO")**

The Company is in the process of filing a prospectus for an Initial Public Offering ("IPO") of a minimum of 9,333,333 units and a maximum of 13,333,333 units at a price of \$0.30 per for aggregate minimum gross proceeds of \$2,800,000 and maximum gross proceeds of \$4,000,000 (subject to the exercise of an Over-Allotment Option of up to 15% of the offered units of this offering). Each unit consists of one common share and one-half of one transferable warrant exercisable at a price of \$0.45 for 24 months from closing of the IPO.

In connection with the IPO, the Company will pay the Agent a cash commission of 6% of the gross proceeds raised, 3% of the gross proceeds realized from the sale to purchasers on the President's List, and out-of-pocket expenses relating to the offering. In addition, the Company will issue agent's warrants equal to 6% of the gross proceeds raised, 3% of the gross proceeds realized from the sale to purchasers on the President's List, exercisable at \$0.30 each for a period of 24 months from the date of listing on the TSX-V.

## **Forward-looking information**

Certain information in this MD&A, including all statements that are not historical facts, constitutes forward-looking information within the meaning of applicable Canadian securities laws. Such forward-looking information may include, but is not limited to, information which reflect management's expectations regarding the Company's future growth, results of operations (including, without limitation, future production and capital expenditures), performance (both operational and financial) and business prospects (including the timing and development of new deposits and the success of exploration activities) and opportunities. Often, this information includes words such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate" or "believes" or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved.

In making and providing the forward-looking information included in this MD&A the Company's assumptions may include among other things: (i) assumptions about the price of metals; (ii) that there are no material delays in the optimisation of operations at the exploration and evaluation assets; (iii) assumptions about operating costs and expenditures; (iv) assumptions about future production and recovery; (v) that there is no unanticipated fluctuation in

foreign exchange rates; and (vi) that there is no material deterioration in general economic conditions. Although management believes that the assumptions made and the expectations represented by such information are reasonable, there can be no assurance that the forward-looking information will prove to be accurate. By its nature, forward-looking information is based on assumptions and involves known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance or achievements, or results, to be materially different from future results, performance or achievements expressed or implied by such forward-looking information. Such risks, uncertainties and other factors include among other things the following: (i) decreases in the price of base metals; (ii) the risk that the Company will continue to have negative operating cash flow; (iii) the risk that additional financing will not be obtained as and when required; (iv) material increases in operating costs; (v) adverse fluctuations in foreign exchange rates; and (vi) environmental risks and changes in environmental legislation.

This MD&A (See "Risks and Uncertainties") contains information on risks, uncertainties and other factors relating to the forward-looking information. Although the Company has attempted to identify factors that would cause actual actions, events or results to differ materially from those disclosed in the forward-looking information, there may be other factors that cause actual results, performances, achievements or events not to be anticipated, estimated or intended. Also, many of the factors are beyond the Company's control. Accordingly, readers should not place undue reliance on forward-looking information. The Company undertakes no obligation to reissue or update forward looking information as a result of new information or events after the date of this MD&A except as may be required by law. All forward-looking information disclosed in this document is qualified by this cautionary statement.

### Overview

Alcon Silver Corp. (the "Company") was incorporated as Alcon Exploration Corp. under the Business Corporations Act (British Columbia), on July 31, 2007.

The Company is in the exploration stage and is in the process of exploring and developing its resource properties and has not yet determined whether these properties contain reserves that are economically recoverable. The recoverability of amounts shown for exploration and evaluation assets are dependent upon the discovery of economically recoverable reserves, confirmation of the Company's interest in the underlying claims, the ability of the Company to obtain necessary financing to complete the development of the resource properties and upon future profitable production or proceeds from the disposition thereof.

The address of the Company's corporate office and principal place of business is 2102-1616 Bayshore Drive, Vancouver, BC, V6G 3L1. The Company's registered and records office is at #3200 650 West Georgia St. Vancouver, BC, V6B 4P7.

### Peru

### Princesa Project

On August 31, 2016 (amended on November 10, 2018), the Company entered into an option agreement to acquire a 100% interest in the Princesa property in Peru. To earn the interest the Company must:

- (i) pay \$50,000 (paid);
- (ii) pay \$50,000 on or before August 31, 2017 (paid);
- (iii) pay \$50,000 on or before November 19, 2018 (paid);
- (iv) pay \$11,611 on or before November 23, 2018 (paid);
- (v) pay US\$10,000 (paid);
- (vi) issue 800,000 common shares of the Company on or before November 19, 2018 (issued at a value of \$80,000); and
- (vii) issue 2,000,000 common shares of the capital of the Company upon closing of a Going Public Transaction.

The Company also staked additional claims in the Princesa-Pilunani belt in the Puno District of Peru. The 6 staked claims have since been relinquished back to the relevant mining authority (INGEMMET).

The property is subject to a 1.5% Net Smelter Royalty ("NSR"), of which 1% can be repurchased for US\$1,000,000.

### Caujul Project

During the year ended December 31, 2022, the Company entered into an option agreement to acquire a 100% interest in the Caujul property in Peru. To earn the interest the Company must:

- (i) pay US\$200,000 and issue 1,000,000 shares with a value of \$250,000 (US\$230,000) (paid and issued):
- (ii) pay US\$200,000 and issue 500,000 shares or an additional US\$115,000 on or before the first anniversary date (amended);
- (iii) pay US\$200,000 and issue 500,000 shares or an additional US\$115,000 on or before the second anniversary date (amended);
- (iv) pay US\$550,000 and issue US\$250,000 worth of cash or shares on or before the third anniversary date;

During the year ended December 31, 2023, the terms of the option agreement were amended (and subsequently amended further) as follows:

- (i) pay US\$200,000 and issue 1,000,000 shares with a value of \$250,000 (US\$230,000) (paid and issued);
- (ii) issue 1,000,000 shares (issued) on or before April 5, 2023;
- (iii) pay US\$1,000 subsequent to year end;
- (iv) pay US\$400,000 and issue 500,000 shares or an additional US\$115,000 on or before March 11, 2026;
- (v) pay US\$550,000 and issue US\$250,000 worth of cash or shares on or before March 11, 2027;

During the year ended December 31, 2023, the Company also paid \$235,111 (2022 - \$224,402) in historical concession penalties as part of the acquisition. The property is subject to a 2.5% Net Smelter Royalty ("NSR"). The Company will have the right to buy back a 0.5% NSR at any time for the sum of US\$2,500,000. In the event the NSR buyback right is exercised by the Company, the vendor will retain a 2.0% NSR.

In the event the Company fails to satisfy the Earn-In Conditions by March 11, 2027, the Caujul Agreement shall immediately lapse, terminate and be of no further force and effect, and the Company shall be obligated to, among other things, return all exploration results of its exploration programs and data concerning such programs, remove all its equipment, material and infrastructure from the concession and conduct all necessary environmental remediation, reclamation, closure and post-closure activities on the concessions to comply with applicable law.

If a Go-Public Transaction does not occur on or before March 11, 2027, the optionor may elect to have the Company repurchase any or all of the common shares previously issued to the optionor or its nominee at a price of \$0.30 per common share (the "Put Right"). Upon notice to the issuer of the exercise of such Put Right (the "Put Notice"), the issuer will be obligated to acquire such common shares within 10 calendar days of the receipt of such Put Notice.

## Results of Operations for the periods ended September 30, 2024 and 2023

#### **Overview**

### Expenses

Nine months ended September 30, 2024:

Loss and comprehensive loss for the nine months ended September 30, 2024 totalled \$328,486 (2023 - \$290,965). Details of significant fluctuations in loss before income taxes are as follows:

- Filing fees of \$20,050 (2023 \$34,425) decreased due to the timing of the costs related to the Company's effort in becoming a publicly traded company in the current period.
- Professional fees of \$268,261 (2023 \$145,417) increased due to legal fees related to the Company's effort in becoming a publicly traded company in the current period.
- Other income of \$60,299 (2023 \$Nil) due to refund of advertising costs paid in prior fiscal years received in the current period.
- Travel expenses of 896 (2023 \$19,538) decreased due to the Company not travelling during the current period.

Three months ended September 30, 2024:

Loss and comprehensive loss for the three months ended September 30, 2024 totalled \$110,081 (2023 - \$146,418). Details of significant fluctuations in loss before income taxes are as follows:

- Filing fees of \$1,270 (2023 \$34,425) decreased due to the timing of the costs related to the Company's effort in becoming a publicly traded company in the current period.
- Professional fees of \$134,862 (2023 \$79,972) increased due to legal fees related to the Company's effort in becoming a publicly traded company in the current period.
- Recovery of advertising of \$60,000 (2023 \$Nil) due to refund of advertising costs paid in prior fiscal years received in the current period.

## **Summary of Quarterly Results**

The following table sets out selected consolidated quarterly information for the last eight quarters.

Three Months Ended	September 30, 2024	June 30, 2024	March 31 2024	December 31 2023
Total revenue	\$ Nil	\$ Nil	\$ Nil	\$ Nil
Net Loss	\$110,081	\$134,485	\$83,920	\$153,857
Basic and Diluted Loss Per Share	\$0.00	\$0.00	\$0.00	\$0.00

Three Months Ended	September 30, 2023	June 30, 2023	March 31 2023	December 31 2022
Total revenue	\$ Nil	\$ Nil	\$ Nil	\$ Nil
Net Loss	\$146,418	\$64,912	\$87,488	\$130,848
Basic and Diluted Loss Per Share	\$0.00	\$0.00	\$0.00	\$0.00

During the quarter ended September 30, 2024 net loss increased to \$110,081 compared to \$134,485 for the quarter ended June 30, 2024. The decrease was primarily due to recovery of the advertising expenses of \$60,000 during the current quarter.

During the quarter ended June 30, 2024 the increase was primarily due to \$18,780 of filing fees as well as increased professional (legal) fees incurred during the quarter ended March 31, 2024 relating to the pending IPO.

During the quarter ended March 31, 2024 the decrease was primarily due to \$86,250 of professional fees incurred during the quarter ended December 31, 2023 relating to accounting and legal work on the pending IPO.

During the quarter ended December 31, 2023 net loss increased to \$153,857 compared to \$146,418 for the quarter ended September 30, 2023. The increase was primarily due to lower filing fees and professional fees and previously written off GST recovered during the current quarter.

During the quarter ended September 30, 2023 net loss increased to \$146,418 compared to \$64,912 for the quarter ended June 30, 2023. The increase was primarily due to higher filing fees and professional fees during the current quarter.

During the quarter ended June 30, 2023 net loss decreased to \$64,912 compared to \$87,488 for the quarter ended March 31, 2023. The decrease was primarily due to lower professional fees during the current quarter.

During the quarter ended March 31, 2023 net loss decreased to \$87,488 compared to \$130,848 for the quarter ended December 31, 2022. The decrease was primarily due to lower marketing expenses during the current quarter.

During the quarter ended December 31, 2022 net loss increased to \$130,848 compared to \$67,544 for the quarter ended September 30, 2022. The increase was primarily due to marketing efforts to increase brand awareness and management fees paid during the current quarter.

## **Liquidity and Capital Resources**

The Company's cash and working capital (deficit) position as at September 30, 2024 compared to December 31, 2023 is as follows:

	Se	ptember 30, 2024	<b>December 31, 2023</b>		
Cash	\$	311,211	\$	186,552	
Working capital (deficiency)		1,314		(36,548)	

Long-term profitability will be directly related to the success of our exploration and evaluation asset acquisition and exploration activities. Management will pursue additional financing to fund exploration and evaluation assets acquisition and exploration activities, and/or enter into joint venture agreements with third parties, as we do not generate any revenue from operations.

Management believes that the current cash and working capital position will sustain reduced operations. However, there can be no assurance that financing will be available to us in the amount required or, if available, that it can be obtained on terms satisfactory to us. These uncertainties cast significant doubt upon the Company's ability to continue as a going concern.

The Company does not have any long-term debt obligations.

#### **Transactions with Related Parties**

Key management compensation includes all fees paid or accrued to officers and/or directors described in this note. Except as disclosed elsewhere in these financial statements, related party transactions incurred during the period ended September 30, 2024 were as follows:

- i) accrued or paid \$25,500 (2023 \$31,700) in accounting related professional fees to Cross Davis & Company LLP, an accounting firm in which Dave Cross, the Chief Financial Officer, has an interest.
- ii) accrued or paid \$72,000 (2023 \$72,000) in management fees to the Chief Executive Officer of the Company, namely Robert Tyson.

As at September 30, 2024, accounts payable and accrued liabilities includes:

- i) \$88,000 to Robert Tyson, CEO.
- ii) \$72,685 due to Cross Davis & Company LLP, an accounting firm in which Dave Cross, the Chief Financial Officer, has an interest.
- iii) \$132 due to Bruce Winfield, a Director.

All amounts due to related parties are unsecured, non-interest bearing and have no fixed terms of repayment.

#### **Share Capital and Reserves**

Authorized share capital consists of an unlimited number of common shares without par value.

During the period from January 1, 2024 to October 24, 2024, the Company issued 4,124,000 shares pursuant to a private placement at \$0.20 per share for gross proceeds of \$824,800. The Company paid \$21,000 in finder's fees.

As at November 13, 2024, the Company had 33,626,577 common shares outstanding.

#### **Risks and Uncertainties**

The carrying values of the Company's cash, accounts payable and accrued liabilities, loans payable and advances from related parties approximate their value due to their short-term nature.

The Company's risk exposure and the impact on the Company's financial instruments are summarized below.

#### Credit Risk

Credit risk is the risk of potential loss to the Company if the counterparty to a financial instrument fails to meet its contractual obligations.

The Company's credit risk is primarily attributable to its holdings of cash. The carrying amounts of these financial assets represent the maximum credit exposure. The Company manages credit risk by placing its cash with major financial institutions in conservative cash-based liquid investments. The Company monitors its exposure to credit risk on an ongoing basis.

## Liquidity Risk

Liquidity risk is the risk that the Company will be unable to meet its financial obligations as they become due. The Company's approach to managing liquidity risk is forecasting cash flows from operations and anticipating investing and financing activities.

Accounts payable have maturities of 90 days or less and are subject to normal trade terms. Advances from related party are due on demand.

#### Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market prices. The risks to which the Company is exposed are:

## i) Interest rate risk

The Company is not exposed to significant interest rate risk.

## ii) Foreign currency risk

The Company's functional currency is the Canadian dollar. Consequently, fluctuations of the Canadian dollar in relation to other currencies impact the fair value of financial assets and liabilities and operating results. The Company does not manage currency risks through hedging or other currency management tools.

As at September 30, 2024, the Company did not have any significant financial instruments subject to currency risk denominated in the United States.

## iii) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market prices, other than those arising from interest rate risk. The Company is not exposed to significant other price risk.

Our principal activity is mineral exploration and development. Companies in this industry are subject to many and varied kinds of risks, but not limited to, environmental, metal prices, political and economical. Although we have taken steps to verify the title to exploration and evaluation assets in which we have an interest, in accordance with industry standards for the current stage of exploration of such properties, these procedures do not guarantee title. Property titles may be subject to unregistered prior agreements or transfers and title may be affected by undetected defects.

We have no significant sources of operating cash flow and no revenue from operations. Additional capital will be required to fund our exploration program. The sources of funds available to us are the sale of marketable securities, sale of equity capital or the offering of an interest in its project to another party. There is no assurance that we will be able to obtain adequate financing in the future or that such financing will be advantageous to us.

The property interests owned by us or in which we have an option to earn an interest are in the exploration stages only, are without known bodies of commercial mineralization and have no ongoing mining operations. Mineral exploration involves a high degree of risk and few properties, which are explored, are ultimately developed into producing mines. Exploration of our mineral exploration may not result in any discoveries of commercial bodies of mineralization. If our efforts do not result in any discovery of commercial mineralization, we will be forced to look for other exploration projects or cease operations.

We are subject to the laws and regulations relating to environmental matters in all jurisdictions in which we operate, including provisions relating to property reclamation, discharge of hazardous materials and other matters. We may also be held liable should environmental problems be discovered that were caused by former owners and operators of our properties in which we previously had no interest. We conduct its mineral exploration activities in compliance with applicable environmental protection legislation. We are not aware of any existing environmental problems related to any of our current or former properties that may result in material liabilities to us.

#### **Financial Instruments**

The Company prepares its condensed interim consolidated financial statements in conformity with IFRS. The Company lists its material accounting policies and its financial instruments in Notes 2 and 8, respectively, to its condensed interim consolidated financial statements for the period ended September 30, 2024.

## **Dependence on Management**

We are dependent on a relatively small number of key personnel, the loss of any of whom could have an adverse effect on our business. We do not maintain key employee insurance on any of our employees.

# **Off-Balance Sheet Arrangements**

We did not enter into any off-balance sheet transactions or commitments as defined by NI 51-102.